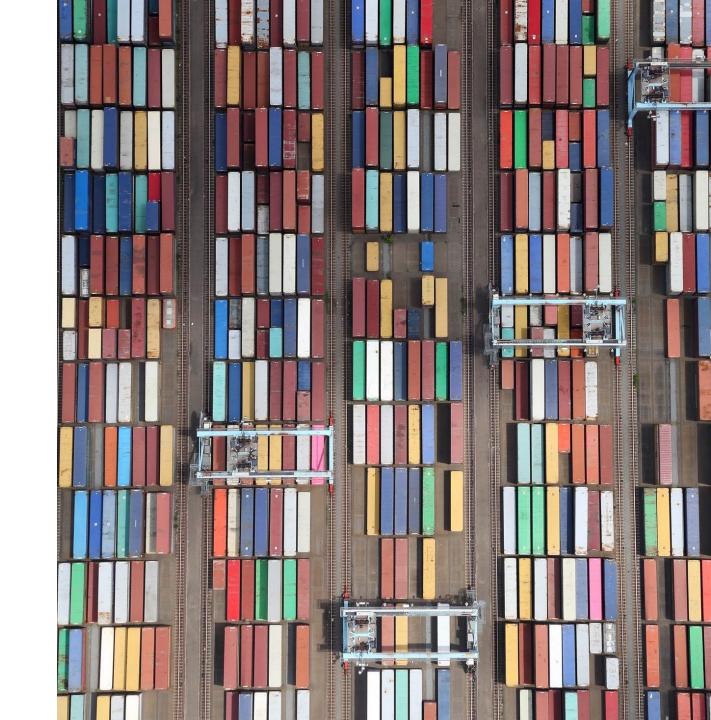


Agenda

- Economic Impact
- Strong Volumes
- Port Modernization
- Service Metrics
- Continued Investment



Port Economic Impact - FY18 results



Tons of cargo moved











Top Import Countries



Top Export Countries



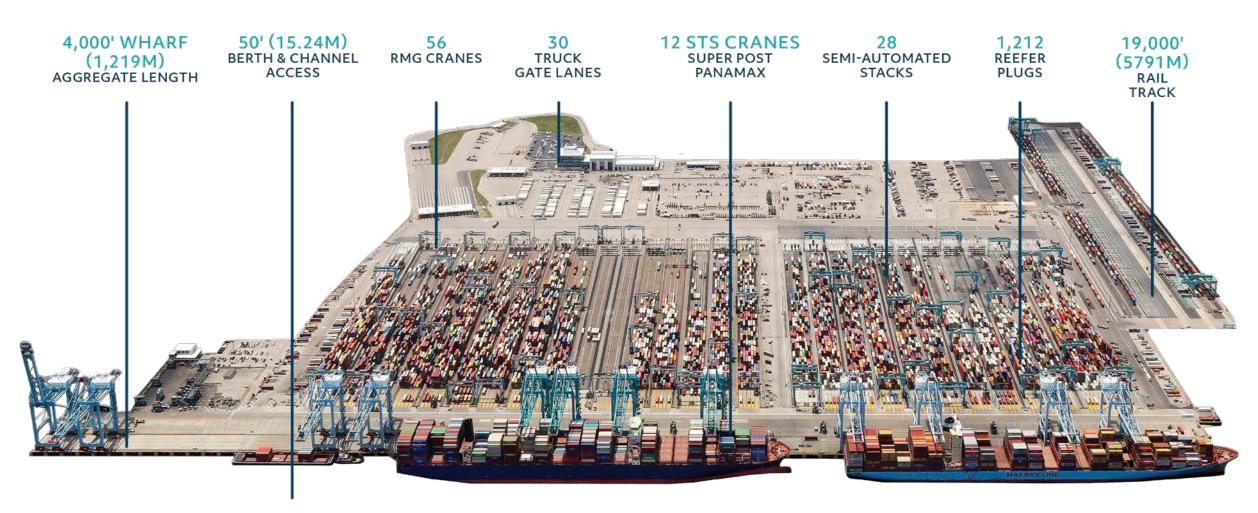
TOP EXPORT COUNTRIES

1	China				
2	Belgium				
3	Netherlands				
4	Germany				
5	Indonesia				
6	India				
7	Japan				
8	Vietnam				
9	Brazil				
10	Thailand				

Terminal Modernization Complete

We have unmatched capability and capacity to handle the vessels of the future

Virginia International Gateway (VIG)



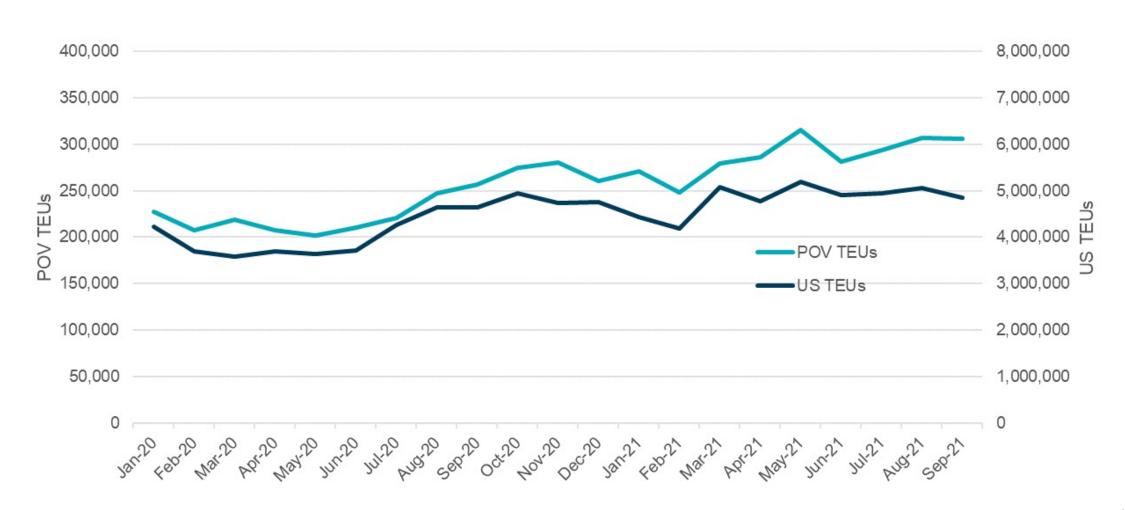
Norfolk International Terminals (NIT)



POV Jan – Oct 2021 Volumes

	Jan - Oct 2020	Jan - Oct 2021	Change	% Change
Total TEUs	2,273,145	2,906,548	633,403	27.9%
Export Loaded TEUs	768,982	876,919	107,937	14.0%
Export Empty TEUs	416,197	627,343	211,146	50.7%
Import Loaded TEUs	1,068,544	1,380,322	311,778	29.2%
Total Rail Containers	409,059	536,910	127,851	31.3%
Front Royal Containers	23,390	26,482	3,092	13.2%
Total Barge Containers	50,899	64,043	13,144	25.8%
Richmond Containers	35,321	33,608	-1,713	-4.8%
Total Truck Containers	800,088	1,016,520	216,432	27.1%
Ship Calls	1,160	1,305	145	12.5%

US and POV Volume



Market Share Comparison

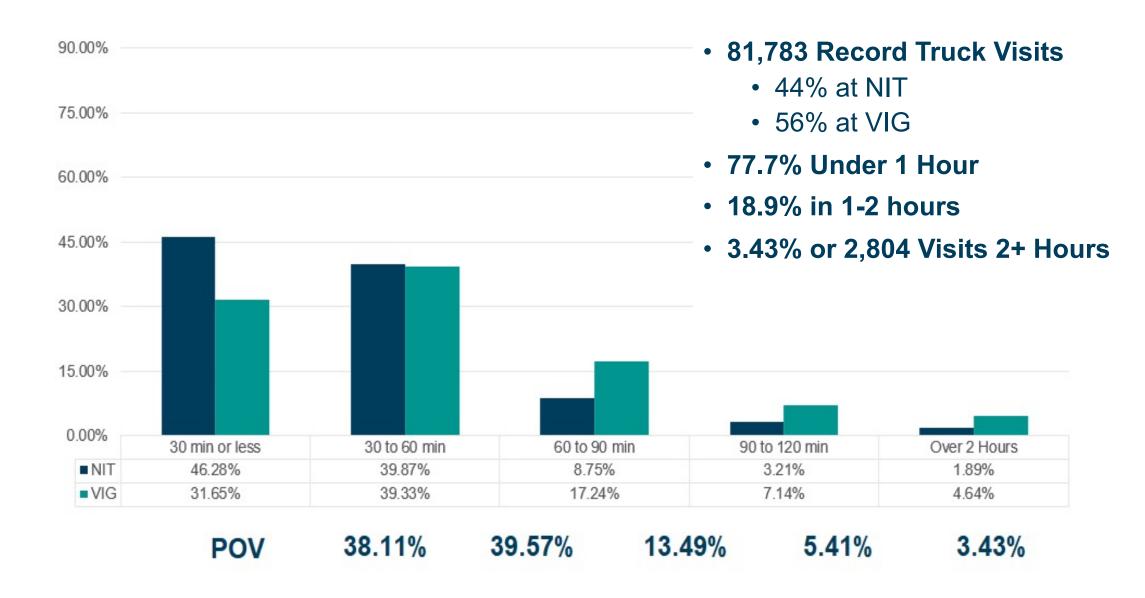
USEC Ports Loaded TEUs

Timeframe: January - September Source: PIERS - Loaded TEUs

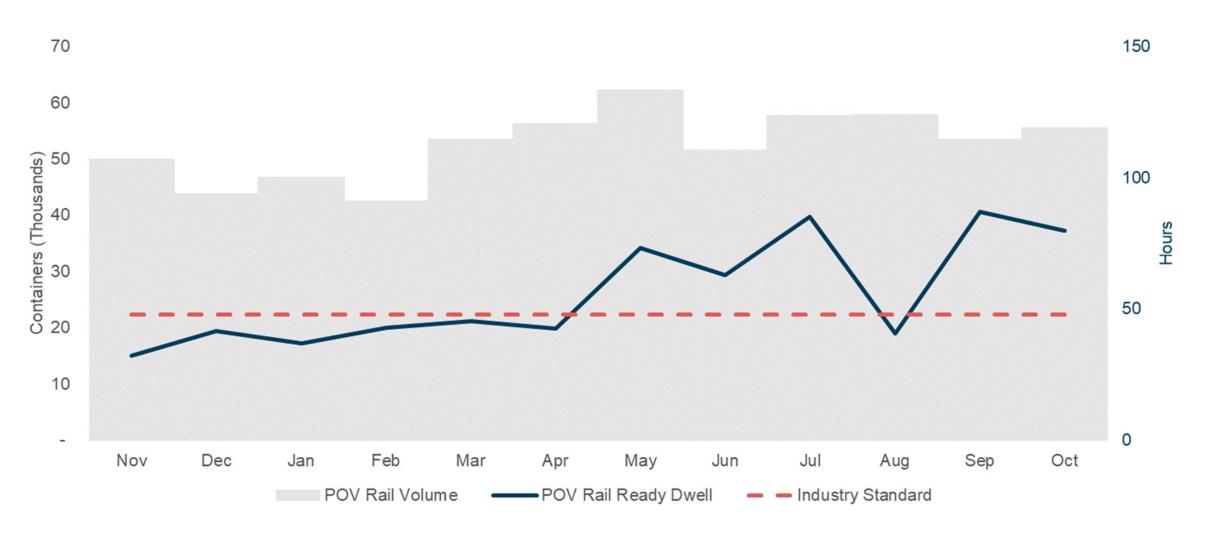
Total Loaded TEUs	CY19	CY20	CY21	CY20/CY19 YOY%	CY21/CY19 YOY%	CY21/CY20 YOY%
TOTAL EAST COAST PORTS	12,733,916	11,994,618	14,100,833	(5.8%)	10.7%	17.6%
NEW YORK/ NEW JERSEY	3,914,619	3,736,621	4,405,649	(4.5%)	12.5%	17.9%
SAVANNAH	2,740,864	2,644,611	3,092,003	(3.5%)	12.8%	16.9%
PORT OF VIRGINIA	1,670,301	1,514,499	1,920,212	(9.3%)	15.0%	26.8%
CHARLESTON	1,409,716	1,298,116	1,538,645	(7.9%)	9.1%	18.5%
BALTIMORE	555,563	521,154	541,739	(6.2%)	(2.5%)	3.9%
WILMINGTON NC	175,057	173,496	188,496	(0.9%)	7.7%	8.6%

^{*}Total East Coast Ports includes: NY/NJ, Philadelphia, Wilmington, DE, Baltimore, Port of Virginia, Wilmington, NC, Charleston, Savannah, Jacksonville, Port Everglades and Miami

Traditional Turn Time – Oct 2021



POV Rail Volume



Continued Investments

STS Cranes: 400,000 Lift Capacity Increase

2021: Two STS cranes added

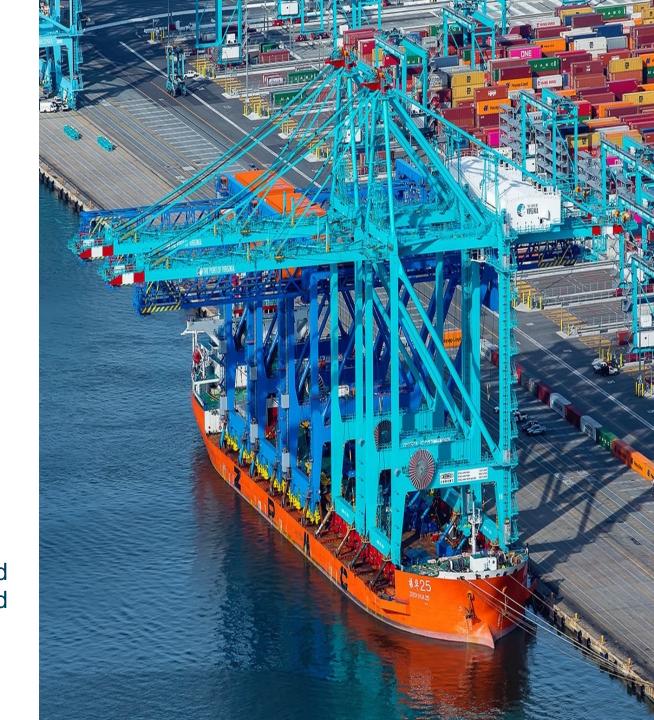
Q1 2022: Two STS cranes added

Shuttle Trucks: Supports further 600,000 crane lift capacity

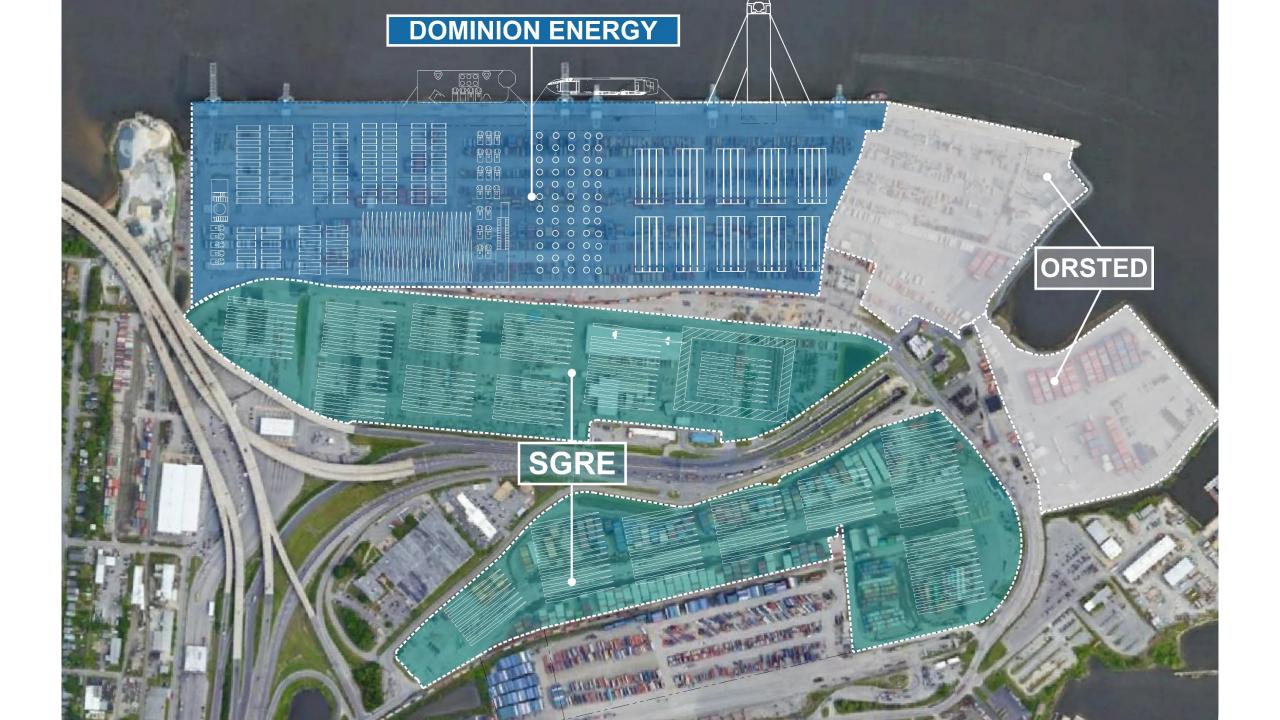
- 2021: Twenty Shuttle Trucks delivered
- Q2 2022: Eighteen Shuttle Trucks to be delivered

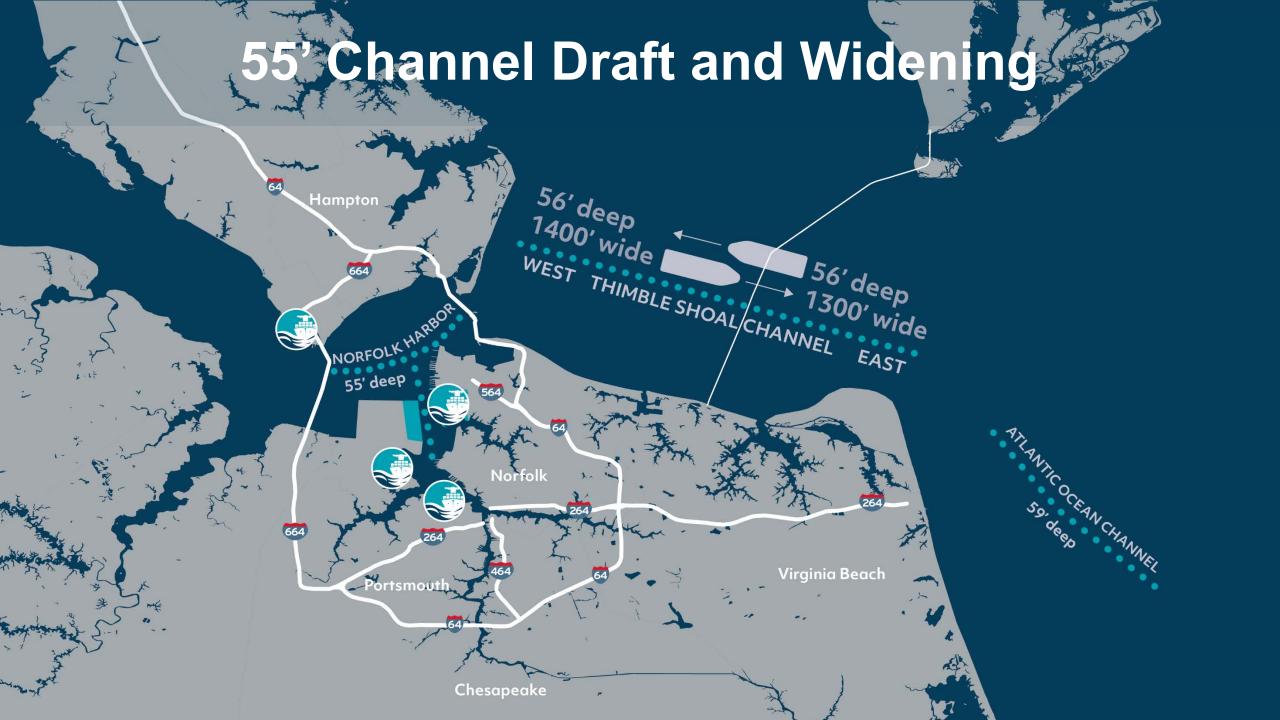
Chassis: 6,100 Additional Chassis

- Q3 2021 thru Q2 2022: 3,100 Chassis to be delivered
- Q2 2022 thru Q4 2022: 3,000 Chassis to be delivered











Thank You